



Tender Notice

FOR HIRING OF SECURITY SERVICES

For The Financial Year 2022-23

Public Private Partnership Authority (P3A) Ministry of Planning, Development and Special Initiatives, invites sealed bids from well-reputed license holder Private Security Companies (PSCs) having at least 10 years' experience and registered with Income/ Sales Tax Department, stationed at Islamabad/Rawalpindi for provision of Security Services to P3A Office for the Financial Year 2022-2023 commencing from 1st July 2022 to 30th June 2023.

Bidding Documents, containing Terms & Conditions can be obtained from the office of Administration Supervisor, 501, 5th Floor, Evacuee Trust Complex, F-5/1, Islamabad during working hours 9:30 A.M to 5:00 P.M (Monday to Friday) or download from our website www.p3a.gov.pk free of cost.

The bids prepared, in accordance with the instructions of the Bidding Document, must reach at office of Administration Superior, 501, 5th Floor, Evacuee Trust Complex, Sector F-5/1, Islamabad, on or before **September _____, 2022 at 11:00 AM**. Bids will be opened the same day at **11:30 A.M.**



**501, 5th Floor, Evacuee Trust Complex,
F-5/1, Islamabad.
Ph:051-9211983-85,
Web: p3a.gov.pk**



Government of Pakistan
Ministry of Planning, Development and Special Initiatives
Public Private Partnership Authority (P3A)

REQUEST FOR PROPOSAL FOR HIRING OF
SECURITY SERVICES

Public Private Partnership Authority (P3A)
Office # 501, 5th Floor, Evacuee Trust Complex,
Agha Khan Road, Sector F-5/1, Islamabad
Phone: 051-911983-85
Web: www.p3a.gov.pk, Email: info@p3a.gov.pk



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No.T-20/2022-23-ADMIN/P3A

Islamabad, the ____ August, 2022

INVITATION TO BID

FOR HIRING OF SECURITY SERVICES

1. Public Private Partnership Authority (P3A) invites sealed bids from well-reputed, license holder Private Security Companies (PSCs) duly registered with Income Tax and Sales Tax and are on FBR's Active Taxpayer's List, stationed at Islamabad/Rawalpindi for provision of Security Services to P3A Office, 5th Floor, office # 501, Evacuee Trust Complex, F-5/1, Islamabad for one year, starting from the date of signing of the contract.
2. Bidding documents, containing detailed terms and conditions are available at office of the Administration Supervisor, Public Private Partnership Authority (P3A), Office # 501, 5th Floor, Evacuee Trust Complex, Agha Khan Road, Sector F-5/1, Islamabad free of cost.
3. The bids, prepared in accordance with the instructions in the bidding documents along with Bid Security of **Rs. 20,000/-** in shape of Bank draft / Pay order drawn in favor of Public Private Partnership Authority (P3A) must reach at Public Private Partnership Authority (P3A), "Office # 501, 5th Floor, Evacuee Trust Complex, Agha Khan Road, Sector F-5/1, Islamabad on or before **September _____, 2022 at 11:00 A.M.** Technical Bids will be opened on the same day at 11:30 A.M. This advertisement is also available on PPRA website at www.ppra.org.pk.

(Khizar Hayat)

Administration Supervisor
Phone: 051-9211983-85



GENERAL INSTRUCTIONS & CONDITIONS FOR BIDDERS

1. Tender documents may be obtained from Admin Department, Public Private Partnership Authority (P3A), Office # 501, 5th Floor, Evacuee Trust Complex, Sector F-5/1, Islamabad, during office hours or can be downloaded from P3A's website p3a.gov.pk.
2. Profile of the Company should be attached in technical proposal and details of clients entertained during last three years including volume of business conducted with them.
3. The Bid Security of **Rs. 20,000/-** (In the form of Bank Draft/pay order) in favor of "Public Private Partnership Authority" (P3A) will have to be attached, which in case of unsuccessful bidders will be returned after the award of contract to the successful bidder.
4. The PSCs must be registered with SECP, have NOC from Ministry of Interior and valid arm licenses from Chief Commissioner ICT.
5. The PSCs should have a proper set up/office in Islamabad/Rawalpindi.
6. Registration certificates from relevant authorities i.e. SECP, Ministry of Interior, Chief Commissioner Office etc.
7. The PSC will provide an affidavit along with tender documents that they will follow all the procedures mentioned in the Policy on Establishment and Functioning of Private Security Companies-2018 issued by the Ministry of Interior.
8. Security Companies should be reputed and registered with Income Tax and Sales Tax (Registration Numbers should be clearly mentioned and valid documentary evidence be attached) and are on FBR's Active Taxpayer's List.
9. Security Companies will be bound to provide the trained and capable strength of security guards as per P3A's requirement.
10. P3A will not be liable to provide pick & drop service / residence facility to the security guards.
11. "P3A" reserves the right to accept or reject any or all bids as per PPRA Rules.



12. The Security Services agreement between P3A & successful lowest financial bidder can be extended for further one (1) year on same terms & conditions.
13. This tender notice may be seen on PPRA website www.ppra.org.pk and P3A website www.p3a.gov.pk.

(Khizar Hayat)
Administration Supervisor



Public Private Partnership Authority (P3A)
[Administration Department]

GENERAL INSTRUCTIONS / TERMS & CONDITIONS

Part A:

Dear Sir,

You are hereby invited to submit the bid for the provision of Security Services to P3A office.

1. Prospective Bidders Should Particularly Note That:

- a. Bids through Telex/ Fax shall not be acceptable.
- b. P3A does not take any responsibility for collecting the bids from any agency.
- c. Owner or his/her authorized representative may attend the tender opening, if desired. Letter for nominating Representative must be submitted along with technical bid.
- d. The proposals especially financial proposal shall not have any over writings or cutting. P3A reserves the right not to consider the proposal having aforementioned deficiencies.
- e. P3A reserves the right to increase or reduce the strength of security guards as per requirement at any time without assigning any reason thereof.
- f. Submission of false statement / documents as well as concealing of any information is liable to disqualification of the respective bid.
- g. The company shall preferably provide ex-serviceman/police (Sepoy to Havildar) security guards under 50 years of age with good health along with physical fitness certificate.
- h. The company shall provide attested copies of Military Discharge Certificates, CNIC and security clearance of the security guards in case of retired military personnel.
- i. In -case that if on-duty security guard is about to go on leave, the Security Company shall replace with equally good or better security guard through prior three days written notice served upon P3A. The Security Company shall



provide along with the notice the CNIC and its credentials of the new security guard.

- j. The company shall be responsible to make payment of salaries to its staff in the first week of every month from its own resources without waiting for the release of cheque by P3A.
- k. The company will be responsible to provide necessary uniform, proper weapons and security gadgets to the security guards.
- l. Performance certificates by two major clients where the security company has been providing security services in the last 03 years
- m. If the P3A observed that security services are not provided as per the standard requirement or are substandard. P3A shall have the right to cancel the contract through service of one-month prior notice.
- n. No advance payment will be made under any circumstances. P3A will arrange expeditious payments on submission of monthly invoices.
- o. An Agreement shall be executed with the successful lowest financial bidder.
- p. Any dispute arises during execution/implementation of the Agreement between P3A and the Security Company, a dispute resolution committee will be constituted by P3A to resolve the dispute amicably. The decision of the dispute resolution committee will be final and binding upon both the parties.

Part B:

Instruction To Bidders (ITB):

1. **Delivery of Bids:** The Proposal is to be submitted as under:-
 - a. The Financial Proposal indicating the quoted price of security guard (Annex-E) in Pak Rupees in numeric figures and words against each security guard.
 - b. The Technical Proposal shall contain all the essential literature / brochure if any.
 - c. The bid shall comprise a single sealed package containing two separate sealed envelopes marked as the “Technical Proposal” and “Financial Proposal” in bold and legible letters. Both sealed Technical and Financial



Proposal shall be enclosed in single sealed envelope clearly marked with the “Proposal for provision of Security Services” along with the name of the corporate name of the bidder.

2. Date and Time for Receipt of Bids:

The bid document must reach this office until September_____, 2022 at 11:00 A.M. at the following address:

Administration Supervisor,
Public Private Partnership Authority,
#501, 5th Floor, Evacuee Trust Complex,
F-5/1, Islamabad.

3. Bid Opening Procedure:

Single Stage -Two Envelopes Procedure “36(b) PPRA Rule, 2004”

Procedure will be adopted to evaluate the proposal / offer. Complete bid containing “**Technical**” and “**Financial**” proposals along with Bid Security, all required information and documentary evidences must be submitted before closing date.

4. Bid Opening Date & Time:

The Bid Opening Committee will open the “**Technical Proposals**” of the bidders on **September _____, 2022 at 11:30 A.M.** Only authorized representatives of security companies will be allowed to attend. These representatives should be fully aware of the details of their company’s Proposal and deviation, if any. They must be fully authorized to take decision on the spot for and on behalf of their bidder.

5. Evaluation of Bids:

(a) Technical Bids: Initially “**Technical Proposals**” of eligible bidders will be opened to evaluate the offer(s) as per required criteria mentioned in Annex-C of the tender document. The Technical Proposal not submitted in terms of this RFP, shall not be accepted and “**Financial Proposal**” of such Security company shall be returned unopened.



(b) **Financial Bids** will be opened only of those firms which are technically responsive and obtained the minimum threshold of 70 marks in technical evaluation. All bids will be evaluated financially on basis of overall lowest quoted fee/cost of providing security services on monthly basis.

6. Award of Contract:

The contract will be awarded to the lowest evaluated bidder (financially)

7. Validity of Proposal.

The validity period of bids must be indicated and should invariably be not less than 120 days.

8. Prices:

- a. Only one rate, inclusive of taxes, shall be allowed for each guard, multiple rates in the bids shall not be admissible.
- b. The total financial bid quoted amount should be mentioned separately both in words and figures.
- d. The price validity period must be 01 year from the date of opening of Financial Proposal.

9. Taxes:

- All prevalent Govt. Taxes will be applicable.
- All the bidders are advised to include applicable taxes in the quoted prices, or provide the applicable tax separately for consideration and evaluation of the Financial Bid. In case applicable taxes have neither been included in the quoted price nor mentioned whether quoted amount is inclusive or exclusive of such taxes, then quoted amount will be considered inclusive of all taxes and selected security company will have to provide the security services as per rates quoted in the Financial Proposal. In case selected security company is not willing to provide services on quoted amount then bid security submitted with the bid will be forfeited in favor of the P3A and P3A may, at its sole discretion and option, award the security contract to the next lowest evaluated bidder (Security Company).



10. Language of Bidding Document:

The bid must be prepared in English language. If supporting documents and printed literature furnished by the bidder with the bid are not in English language, they must be accompanied by English translation of the relevant passages.

11. One Bid per Bidder:

Each Private Security Company shall submit only one bid either by itself, or as a partner in a joint venture. A bidder who submits or participates in more than one bid (other than alternatives pursuant) will be disqualified.

12. Cost of Bidding:

The bidders shall bear all costs associated with the preparation and submission of their respective bids and the Purchaser / P3A will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the bidding process.

13. Provision of Security Services

The Private Security Company shall provide the uniform quote for armed and non-armed security guard(s) to be deputed during day and night. However, on need basis **the number of security guards** may be increased on the basis of the same price quote.

14. Time Limits:

Bidder must (Private Security Company) provide the time limits of duty hours of security guards separately for day & night shift. Any changes in the duty hours by the Bidder shall not take effect unless approved by P3A. Any uninformed change may result in the termination of the agreement and consequences thereof shall follow.

15. Terms of Payment:

The payment will be made by P3A within 15 days after receipt of monthly invoice from the successful bidder.



16. Withdrawal of Proposal:

- In case the Bidder intends to withdraw its Proposal / Bid before opening of the Bids, the Bidder can do so through written application addressed to P3A, P3A shall allow the withdrawal of Bid without any consequences to the Bidder. However, after the Due Date and within the Bid Validity period, if the Bidder intends to withdraw from the procurement process the bid security shall stand forfeited in favour of P3A.

16. Photocopies of relevant Documents:

Photocopies of following documents will be provided / attached with the Technical Proposal:-

- a) Income Tax No. to be mentioned on the Proposal and
- b) Copy of Registration Certificate issued by Sales Tax Department.
- c) The firm should have valid and Active NTN / STRN
- d) Certificate of incorporation
- e) Clearance, Licence etc. from Ministry of Interior.

17. Disqualification:

Bids, which are not accompanied by the documents at serial No. (a) to (e) below, shall be declared as Non-Responsive and their un-opened financial proposals will be returned:-

- a. Bid Security is not attached with the Proposal.
- b. Proposals are found conditional or incomplete in any respect.
- c. Received later than appointed / fixed date and time.
- d. There is any deviation from the General Instructions.
- e. Multiple rates are quoted.
- f. If validity of Proposal is not quoted as required.
- g. Proposal made through Fax / E-mail / Cable / Telex.
- h. If the Proposal is found to be based on cartel action in connivance with other bidders.



18. Bid Security:

The Proposal must be accompanied with bid security of **Rs. 20,000/-**, in shape of Bank Draft / Pay Order in favor of P3A, Islamabad. Bid Security of unsuccessful bidders will be returned on acceptance of lowest financial bid.

19. Performance Guarantee:

The successful bidder must submit the Performance Guarantee to P3A equal to one month fee for provision of security services at the time of execution of agreement with the successful bidder in the shape of CDR from any schedule Bank, otherwise tender award will be rejected. However, **Bid Security of Rs. 20,000/-** will be returned after signing agreement and upon receipt of Performance Guarantee from successful bidder.

20. Rights Reserved:

P3A reserves the rights to accept or reject the bids as prescribed under PPRA Rules 2004.



Evaluation Criteria Mandatory

1. Income Tax Registration Certificate
2. General Sales Tax Registration Certificate
3. FBR's Active Taxpayer's List (ATL)
4. Document proof of registered with SECP.
5. NOC from Ministry of Interior and valid license from Chief Commissioner ICT.
6. Undertaking that the Security Company is not blacklisted and not involved in litigation with Government / P3A Islamabad on Rs 50 Stamp Paper duly attested from Notary Public.



ANNEX-A

(Firm / Company Information)

Firm / Company Information		
Sr. #	Required Information	Response
1	Legal Name of the Security Company	
2	Year of Registration / Establishment of the Security Company etc.	
3	National Tax Number	
4	General Sales Tax Number	
5.		
6	Name and designation of "Head of Firm/Company	
Complete Address		
Mobile No.		
Phone No.		
Email		
Fax No.		



ANNEX-B

(Eligibility Response Check List)

Eligibility Check List				
Sr. #	Eligibility Criteria Details	Evidence / Proof Required	Attached supporting Documents / Proofs and Mark Yes or No	
			Yes	No
1	Evidence of bidding firms/ company's registration / Incorporation	Evidence of certificate of incorporation is required		
2	Provide National Tax Number (NTN) and General / Provincial Sales in the name of Firm / Company and provide a copy of registration	Registration copy required		
3	We may require Active Tax Payer (ATP) status as per FBR website.	Document proof required		
4	Certificate of Tax returns required.	Tax returns copies required of last three (3) years.		
5	Pay Order / Bank Draft of Rs. 20,000/- Bid Security attached with the Financial Proposal in separate sealed envelope			
6	Affidavit on stamp paper, declaring that company is not blacklisted by any Government agency / authority. (Original required)	We solemnly declare that our security company or any member of consortium has never been suspended / debarred or blacklisted.		



ANNEX-C

(Technical Evaluation Criteria)

Grading	Total Marks	Marks Obtained
Experience related to the similar assignments (Multinational/Embassies/5 Star Hotels=4 Marks each) (Factories/Educational Institutions/Government offices= 2 Marks each) (Commercial Centers/Hospitals =1Mark each) Copies of valid agreements will be provided as evidence	20	
Training of Guards: In-house provided by the Company itself (10 marks) Training provided by the Govt. Security Agencies (10 marks)	20	
Experience of the company __ years (1 mark for each year); 05 years and above are required.	10	
Annual Turnover supported by documents (2020-21) (02 marks for each one million)	10	
HR Strength with proof (05 marks for each 50 skilled employees)	20	
Type of Weapons (Auto, Semi & Others) Auto (02 marks per 10 licenses)=Max.10 marks Semi + Others (01 mark for 10 weapons)=Max. 10 marks	20	
Total Marks	100	





ANNEX-D

Format of Financial Proposal

No. of Guards Required	Monthly uniformed Fee Quote for Day and Night Shift with Taxes (weather with and without arms)
2	
Total	

Note: Please take note that P3A may increase the number of guards as per its requirements on the same quoted rate during the current of the agreement including any extensions of the agreement as per terms and conditions of the RFP.



ANNEX-E

(Cover Letter for the Submission of Technical and Financial Proposals)

I, _____ hereby declare that:

- All the information provided in the technical proposal is correct in all manners and respect;

- and I am duly authorized by the Management to submit this proposal on behalf of
“[name of the Firm / Company]”

Name:- _____

Designation:- _____

Signature:- _____

Date:- _____

Signature & Seal of Bidder



ANNEX-F (Tentative)

Security Services Agreement Between Public Private Partnership Authority and M/s

The Security Services Contract (“the contract”) is made on _____ between M/s _____ and **Public Private Partnership Authority**, having its main office 5th Floor, office No, 501, Evacuee Trust Complex, Islamabad, (hereinafter called the “under the M/o Planning Development and Special Initiatives, and _____ (hereinafter called the “Company”) for the Security Services for the persons and property set out in this agreement.

WHEREAS, The Company shall provide a 24-hours deterrent against the unauthorized, illegal or potentially life threatening activities directed towards the P3A premises and assets located within P3A premises.

1. Purpose:

The purpose of this Contract is to procure professional, effective, and reliable security services from the Company that meet international standards to enable the P3A to carry out its activities without interruption.

2. Term:

This Contract and the services provided hereunder as well as the payment provisions of paragraph 8 shall commence on _____ and shall continue until or about _____, unless earlier terminated in accordance with the terms of this Contract. This agreement may be extended for further one year on same terms and conditions as per mentioned in tender document. P3A has right to terminate this agreement by giving one month’s prior written notice to The Company without assigning any reason. The company may also, at any time by giving an advance notice of one month to the P3A in writing with proper justification, terminate this agreement.

3. Contract Price:

The “Company” shall provide **02 x Armed Security Guards @ Rs. _____/- per month per guard** including all taxes with a total financial impact of **Rs. _____/- including all taxes per month** to be paid at the end of every month on provision of Invoice by the Company.

The payment will be subject to withholding taxes at such rates as are prescribed by the Govt.



from time to time. The number of Guards may vary as per circumstances duly written and acknowledged. P3A shall not ask the security staff to perform duties at a place other than the one specified above.

4. Guards' Qualification:

(a) The Company shall provide reasonably educated staff, commensurate with the requirements of the P3A being a facility to be used by the Government and private officials and local/foreign dignitaries etc.

(b) The Company shall ensure that Guards it assigns to P3A office have no criminal history or record as well as no history of human rights abuse.

(c) The Company shall provide an undertaking that all of the provided guards have relevant training of handling of the weapons and they are well versed with emergency procedures.

4. Guards' Conduct and Performance Standards:

(a) The security services provided for by this Contract shall be performed by qualified, trained Guards, maintaining a professional demeanor at all times and in strict compliance with standards/ norms.

(b) The company shall comply with all applicable Pakistani laws and regulations in connection with the provision of services to the P3A under this Contract.

(c). If for any reason whatsoever, the P3A believes that a Guard of the company is not properly carrying out his assigned duties pursuant to the terms of this Contract or not adhering to the standard practices in carrying out his assigned duties, The company will immediately address the situation and shall, at the request of the P3A, remove such guard from the performance of security services to be provided under this Contract. When removal is requested, The Company shall expeditiously substitute another guard within a reasonable time frame.

(d) Discipline of company's guard force is the responsibility of the Company.

(e) P3A Admin Wing shall furnish an evaluation performa of contracted firm guards at the end of every month.

5. Control of Guards and Interface between Guards and P3A:

(a) The company shall appoint an Officer to directly liaison with the P3A on a day-to-day basis on all security matters. The Officer shall follow the direction and security requirements for the Site, as determined by the P3A designated employees, agents and representatives managing this Contract.

(b) The P3A shall designate employees, agents or representatives responsible for the coordination, administration and implementation of this Contract.



6. Access:

(a) The company shall provide a list comprising of 6-8 security guards in advance which will be considered as pool. All the replacements shall be made from that pool in case of contingency. No replacements will be allowed other than the pool.

(b) The P3A shall provide the Guards access to its Site at the level, as determined by the P3A, necessary for The Company to provide the security services specified in this Contract. The P3A reserves the right to restrict or deny access to the Guards to areas of its Site that it deems unnecessary for provision of services under this Contract.

(c) The Company shall not replace/ change any of its guards without prior intimation to P3A Admin Department.

7. Identification, Equipment, Transportation and Life Support:

(a) **Identification:** The Company shall provide each Guard with a valid, Company-issued identification card and Company Badge, both of which must be displayed, or in the Guard's possession, at all times in connection with the provision of services to the P3A under this Contract. The P3A may provide each Guard with a Site-specific identification card, at its own expense, which, if so provided, shall be displayed at all times in connection with the provision of services to the P3A under this Contract.

(b) Equipment and Transportation:

The Company shall provide any and all equipment/transportation, including but not limited to uniforms and other items of clothing, weapons and ammunition, and guard equipment kit as are necessary to carry out the duties under this contract. It also includes the obligation of the Company to ensure that all equipment used in connection with the provision of services under this Contract is maintained in good working order.

(c) Life Support:

The Company shall provide food, lodging and other life support to any Guard engaged, assigned or employed by it in connection with the provision of services to the P3A under this Contract. This includes, but is not limited to, the obligation of The Company to erect, maintain and remove at the end of the Contract, at its sole expense, any temporary physical structures at the site of the P3A and the P3A provides express, advance, written approval to the Company to erect such temporary structures. If the P3A approves any temporary structure, the Company must ensure that such structure does not interfere with the P3A's operations or the security of the Site, which determinations shall be made by the P3A in its sole discretion.



8. Payment:

(a) Except as provided below, the P3A will pay the Company the monthly Contract price not later than thirty (30) days from the submission of an acceptable invoice. An acceptable invoice will consist of an invoice, together with a certified payroll by guard name, daily shift logs and monthly shift summaries, guard identification number and salary entitlement.

(b) The P3A will subsequently certify the payroll and shift logs as accurate, or notify the Company of any payroll discrepancies. In the case of discrepancies, the parties will make a good faith effort to resolve the discrepancies. Any salary discrepancies not resolved to the satisfaction of the P3A will be deducted from the following month's payment.

(c) Should the Company fail to pay its employees the salary due and P3A can provide adequate proof of same, the P3A shall notify the Company of the shortfall and the amounts due and expect that the Company remedy the underpayment within 10 calendar days of the notification provided by the P3A.

(d) Payment to the Company by the P3A shall be in Pak Rupees.

(e) Neither the acceptance of, nor payment for, services performed under this Contract by THE COMPANY shall be construed to operate as a waiver of any rights of either Party under this Contract.

9. Payment to Guards:

The company will be bound to make payment of salary to their guards within first 07 days of every month from its own resources.

10. Extension of Contract:

This contract may be extended for a period of one year on the same terms and conditions subject to mutual consent of both the parties.

11. Indemnity:

(a) The Company shall, at all times during the currency of this agreement, indemnify the P3A in full against actual losses and claims for injuries or damage to any person or property occasioned or caused by or resulting directly from the negligence or infidelity of company personnel, provided company shall not be responsible in any manner for any losses occasioned or caused by or resulting from the conduct (omission and commission) of the P3A or of the P3A's employees or due to natural calamities, disturbances, mob attacks, etc.

(b) The company shall indemnify the P3A and keep the P3A harmless in so far and to the extent that it is entitled to an insurance indemnity in the circumstances, against any and all losses, claims expenses or liabilities due to injury or death to security personnel which may result from or be incurred



while engaged in the services contemplated under this agreement except to the extent that the P3A may by law be responsible to his / its own employees for workman's Compensation.

12. Standard Operating Procedures:

The company shall strictly adhere with the SOPs issued by the P3A and Ministry of Interior from time to time failing which P3A reserves the right to cancel the contract or impose any penalty (financial or otherwise).

13. Probation Period:

The firm will be put under embargo for a period of 03 months, if the performance of the firm during the period remains satisfactory then it will be allowed to complete the tenure as per signed agreement else the contract will be cancelled.

14. Conflict Resolution:

All questions, disputes, controversies or claims arising directly or indirectly out of or consequent to this agreement shall be settled by mutual negotiations. Should such negotiations fail, the matter shall be referred to the HCA (P3A), whose decision will be final and binding for both the parties. However, all the legal forums will also be available to both parties. The parties signing below hereby agree to the terms and conditions of this Contract by so signing below on this.

The P3A:

The Company:

Public Private Partnership Authority

M/s _____

By: _____

By: _____

Designation: _____

Designation: _____

Signature with Stamp: _____

Signature with Stamp: _____