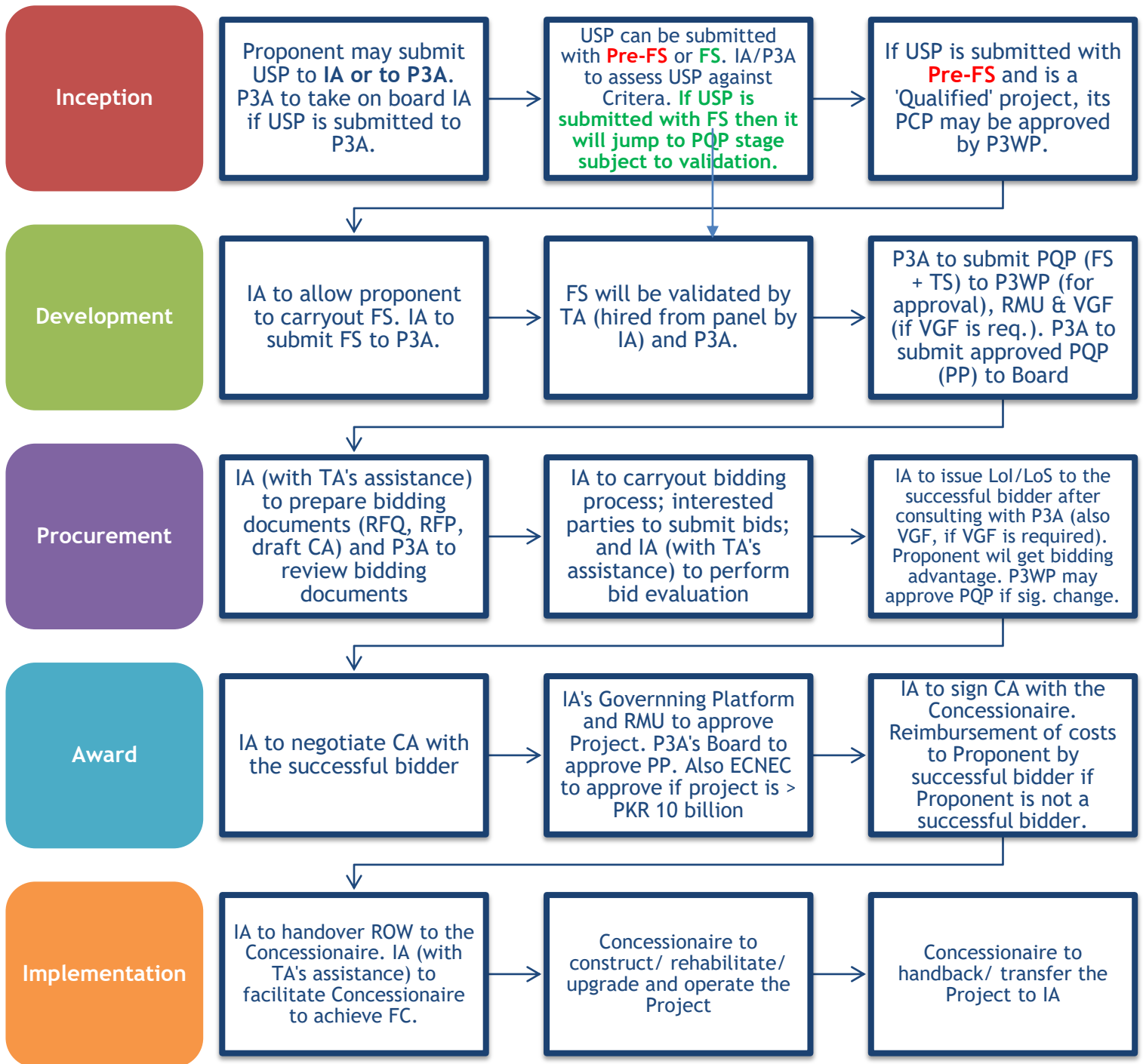


# P3A's Unsolicited Proposal (USP) Process Flow under the P3A (Amendment) Ordinance, 2020

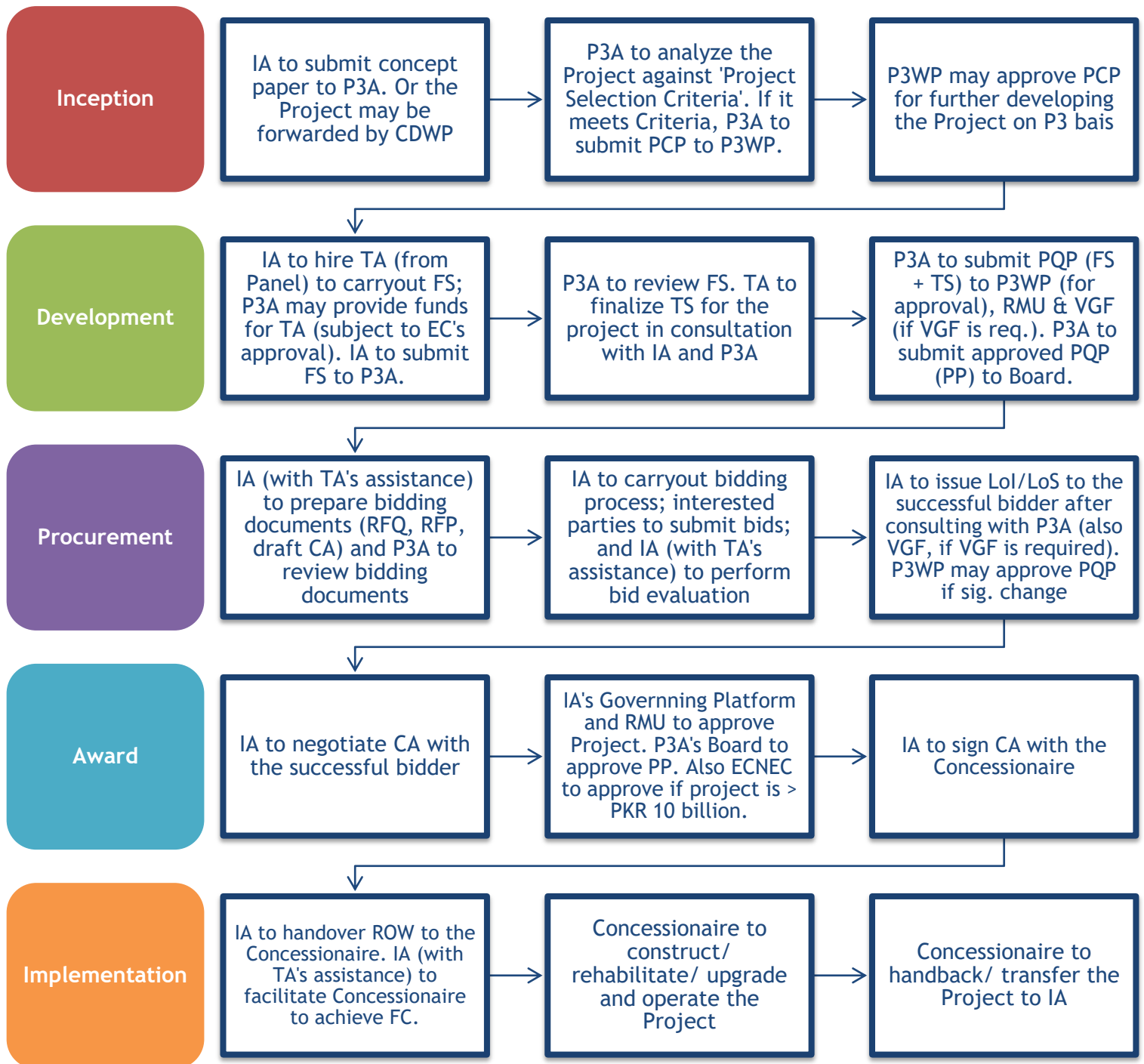


IA = Implementing Agency  
 P3A = Public Private Partnership Authority  
 TA = Transaction Advisor  
 P3WP = P3 Working Party

CDWP = Capital Development Working Party  
 EC = Executive Committee  
 FS = Feasibility Study  
 PP = Project Proposal

TS = Transaction Structure  
 CA = Concession Agreement  
 FC = Financial Close

# P3A's CDWP and IA Project Process Flow under the P3A (Amendment) Ordinance, 2020



IA = Implementing Agency  
 P3A = Public Private Partnership Authority  
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